

THE STROM THURMOND INSTITUTE

THE FIRST SIX YEARS

H67
.C58S87
1988

**THE
STROM THURMOND
INSTITUTE**

**of Government and Public Affairs
at
Clemson University**

THE FIRST SIX YEARS
1982-1988

Clemson, South Carolina 29634-5130
(803) 656-4700

“I am sure historians of the future will look back on Strom Thurmond’s public service and say here is a man who has contributed not only himself, not only his experience, his vision, his dedication, but, most of all, his confidence that the American Republic has its time of greatness before it and not behind it.”

United States Senator Howard Baker, Jr., 1981

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LETTER FROM THE DIRECTOR

To Friends of the Strom Thurmond Institute:

Six years ago, the Institute began its work guided by a simple but fundamental set of beliefs: that good government in a democratic society requires an enlightened and involved citizenry and that an informed public depends upon free and open inquiry. We have been guided by an important question and a challenge implicit within it: How can we strengthen Americans' sense of civic purpose and enhance their participation in government?

From the beginning, the Institute has been a sleeves-up, hands-on, action-oriented organization, non-partisan in nature but deeply committed to the orderly processes of American democratic government and to responsible scholarship.

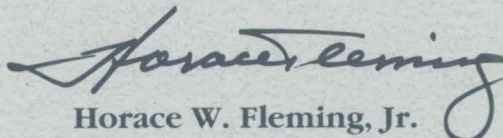
What follows is the story of our first six years. It has been an exciting period. But it is only the beginning.

In early 1989, the Institute will occupy a 45,000 square-foot building at the center of the Clemson University campus. This building was made possible by \$6.5 million in private contributions from friends of Senator Thurmond through The Founders of the Strom Thurmond Center, Inc., a private, non-profit corporation. We are now seeking the \$3.7 million necessary for initial endowment of the programs offered by the Institute.

We are grateful to The Founders of the Strom Thurmond Center for their generous support and their leadership in this undertaking, and to the Clemson University Administration and Board of Trustees for their encouragement of our efforts in the Institute. We appreciate the support of our faculty and staff colleagues, the Clemson University student body, and all those who have shared our vision of what the Strom Thurmond Institute can be. We are grateful for your financial contributions, your encouragement, your gifts of time and talents, and your commitments in so many ways to this effort. Together, we have created a unique educational resource to serve our state, our nation, and our world. We also honor a man who has given his life to serving others.

I speak for all those involved with the Institute in thanking Senator Thurmond for the gift of his public papers and memorabilia which has made this project possible. We are also deeply grateful to the Thurmond family for their continuing encouragement and support of our efforts to make the Strom Thurmond Institute a reality.

As we reflect upon our brief history, we take pride in what has been accomplished. But our first six years are merely a hint of what promises to be an even more exciting future for the Strom Thurmond Institute.


Horace W. Fleming, Jr.
Director

INSTITUTE HISTORY

The Strom Thurmond Institute of Government and Public Affairs was born officially on October 29, 1981, when Senator Thurmond announced his decision to place at Clemson University, his alma mater, the papers and memorabilia spanning his more than 65 years of public service. Plans for The Strom Thurmond Center for Excellence in Government and Public Service were also announced on that occasion.

The Strom Thurmond Center, when completed in the early 1990s, will consist of the Institute, a performing arts building, and a continuing education facility. The Institute is the main program component of The Strom Thurmond Center.

The Institute houses the Thurmond Collection and serves as the repository for the Special Collections of Clemson University. For its part, Clemson University offers the academic environment required to make maximum use of these valuable records and to conduct the Institute's programs. The Thurmond Collection is a rich treasure for historians and the public. Its value lies in the broad span of time it represents and the comprehensive view it offers of events, people, and movements in 20th Century American political life.

Senator Thurmond has been a teacher, coach, school superintendent, city attorney, county attorney, state senator, circuit court judge, World War II hero, governor, Presidential candidate (winning four states and 39 electoral votes), Chairman of the Senate Judiciary Committee, and President Pro Tempore of the U. S. Senate (third in line of succession to the Presidency). He is the senior member of the United States Senate and remains today the only person ever elected to the Senate by write-in vote. From the schoolhouse, to the courthouse, to the statehouse, to the pinnacle of power in the nation's capital, the Thurmond Collection is a record of our times.

Over the past six years, Senator Thurmond's generosity has made possible a creative partnership between the Institute and Clemson University, the fruits of which include a distinguished lecturer program, seminars that show public school teachers how to make government and politics come alive in the classroom, a research program that has addressed regional and national needs, and a lecture series that has gained a national reputation.

Since 1982, the Institute has generated approximately \$11 million in construction funds, program development funds, and research grants and contracts of benefit to the Institute and to the University.

Clemson President Max Lennon notes, "The Strom Thurmond Institute has created some exciting opportunities for Clemson. Its special blend of practical and academic pursuits has enlivened our campus and enhanced our public service mission."



Charlton Heston, Dr. Edward Teller, Dr. Helen Caldicott, and retired Rear Admiral Gene LaRocque debate nuclear arms freeze proposals.



Clemson President Max Lennon (left) and Institute lecturer Senator Joe Biden.



Artist Graem Yates with two of his Presidential Portraits donated to the Thurmond Institute.

THE THURMOND COLLECTION

The Thurmond Collection consists of 36 tons of correspondence, reports, manuscripts, photographs, and other materials documenting the life and times of Senator Thurmond. The collection spans the years from the 1890s to the present. Among the particularly interesting items in the Thurmond Collection are handwritten letters from the 10 U. S. Presidents with whom Senator Thurmond has served, letters from foreign heads of state, political cartoons and photographs spanning the Senator's life and career in public office, and various honors and awards conferred upon him. The Thurmond Collection includes the "Order of the Orange and Purple" presented to Senator Thurmond by the Government of Holland and on loan to the Institute.

It is fitting that Senator Thurmond's papers are now at home on the Clemson University campus, which was once the plantation of John C. Calhoun. The Calhoun Papers, too, are housed in the Strom Thurmond Institute, and there are many parallels in the public careers of these two men. Each, in his own way, profoundly influenced the course of American history in his time.

Senator Thurmond's presidential race in 1948, more than any other single event, dramatically resulted in ending the century-old dominance of the Democratic Party in the South. Since that time, Strom Thurmond has been at the center of American political life. Except, perhaps, for three of his distinguished predecessors in the Senate—Calhoun, Henry Clay, and Daniel Webster—no other American in our history has played such a major, active role for so long a time in our national life. Any future historian interested in the great events that shaped America in the 20th Century must, therefore, take note of the rich resources within the Thurmond Collection.

The Thurmond Collection is greatly enhanced in value because it now resides alongside the papers of others who were also major actors in American history during the 20th Century: James F. Byrnes, former U. S. Supreme Court Justice, Secretary of State, and Governor of South Carolina; Edgar A. Brown, South Carolina State Senator and Democratic National Committeeman (who was defeated by Senator Thurmond in the famous write-in campaign for the U. S. Senate in 1954); Benjamin R. Tillman, the Populist Governor and Senator from South Carolina who hailed from Edgefield County, the birthplace of Senator Thurmond, and whose family was closely linked politically with the Thurmond family; Congressman Francis A. Lever, the South Carolinian who authored the Smith-Lever Act establishing what is now called the Cooperative Extension Service, which revolutionized American agriculture; and Carroll A. Campbell, Jr., Governor of South Carolina and former Member of Congress.

The Institute holds the renowned Graem Yates Collection of Presidential Portraits, donated in 1985 by Mr. Yates, the artist.

Other memorabilia dating from the early years of the American Republic reside in the Institute archives.

The Thurmond Collection and the papers of the other great statesmen maintained in the Strom Thurmond Institute assure that the Institute will be a center of serious scholarship for as long as historians shall write about the great events that have shaped America in the 20th Century.

LECTURE SERIES

The Institute Lecture Series is an ongoing program that features individual lectures, panels and roundtable discussions, seminars, and special presentations, all of which contribute to lively debates of current issues in American public policy. Such debate is not only healthy for American democracy but essential to informed citizen participation in public affairs.

Since 1982, over 300 speakers have appeared under sponsorship of the Institute, averaging over 50 per year. They have represented a variety of views and ideological perspectives on important issues of our day and include President George Bush, actor Charlton Heston, Dr. Edward Teller, former Texas Governor John Connally, Senator Herman Talmadge (D-GA), Admiral Hyman Rickover, U. N. Undersecretary Jan Martenson, OMB Director James Miller, West German Ambassador Guenther van Well, media executive Ted Turner, Governor Lamar Alexander (R-TN), Senator Ernest Hollings (D-SC), religious leaders Robert Drinan, Jerry Falwell, Jesse Jackson, and Pat Robertson, Senator Jesse Helms (R-NC), Congressman Jack Kemp (R-NY), Governor Carroll Campbell (R-SC), Senator Joseph Biden (D-DE), Senator Charles Robb (D-VA), and Ralph Neas, Executive Director of the Leadership Conference on Civil Rights. Senator and Mrs. Thurmond also participate regularly in the Institute Lecture Series.

4 Among the topics addressed by Institute speakers have been "The Nuclear Arms Freeze," "The Proposed Balanced Budget Amendment," "Conservatism in America Today," "Civil Rights in the Reagan Years," "The Crisis in Central America," "The Future of NATO," "The Meaning of Super Tuesday," "Religion and Politics in America," "Vietnam Today," and "Volunteerism in the '80s." The Institute has sponsored national and regional conferences and symposia on farm and food policy, volunteerism, rural economic development, domestic terrorism, drought, arms control, international trade, and energy emergency preparedness.

An estimated 10,000 persons have attended these events, and countless others have been exposed to these programs through publication of the lectures and proceedings, national news media coverage, videotape distribution of the programs, and national television coverage on Cable News Network (CNN) and the C-SPAN television satellite network. *The New York Times*, *Washington Post*, *Christian Science Monitor*, *USA Today*, *Newsweek*, *Time*, and *U. S. News and World Report* are among the national news media that have covered Institute programs.

The Institute has provided a forum for over 25 Clemson University professors, as well as scholars from Stanford, Virginia, George Mason, Miami, North Carolina, South Carolina, Tulane, Vanderbilt, Chicago, Tuskegee Institute, Columbia, Maryland, Auburn, Massachusetts, Purdue, Princeton, and Harvard.

Jeff Greenfield (ABC-TV), Ike Pappas (CBS-TV), Mark Shields (nationally syndicated columnist) and Jeremy Levin (Cable News Network) are among the many journalists who have lectured under the auspices of the Institute.

Maurice Tobin, Washington attorney and Distinguished Lecturer of the Institute, organized several special panels and roundtables, including "The Crisis of the Federal Budget Deficit" and "The Senate Machine and How It Works." White papers produced from these programs were quoted in the national media, including *The New York Times*, *Washington Post*, and *Wall Street Journal*. Both were broadcast in their entirety nationally on C-SPAN and excerpted by CNN.

The Institute has distributed publications resulting from its lecture series to an international audience of interested persons, organizations, government officials, other universities, and research institutes.

Speakers in the Institute Lecture Series, however, are not confined to formal presentations. While on the Clemson campus, they are hosted by students and spend time with them and with faculty and staff informally discussing issues. They teach classes, meet in informal sessions with high school students, and visit with community groups.

Guest lecturers in the Institute infuse the educational process with an enthusiasm for further learning, for discussions of issues, and for involvement in the debate of public policy.

SEMINARS IN GOVERNMENT AND POLITICS

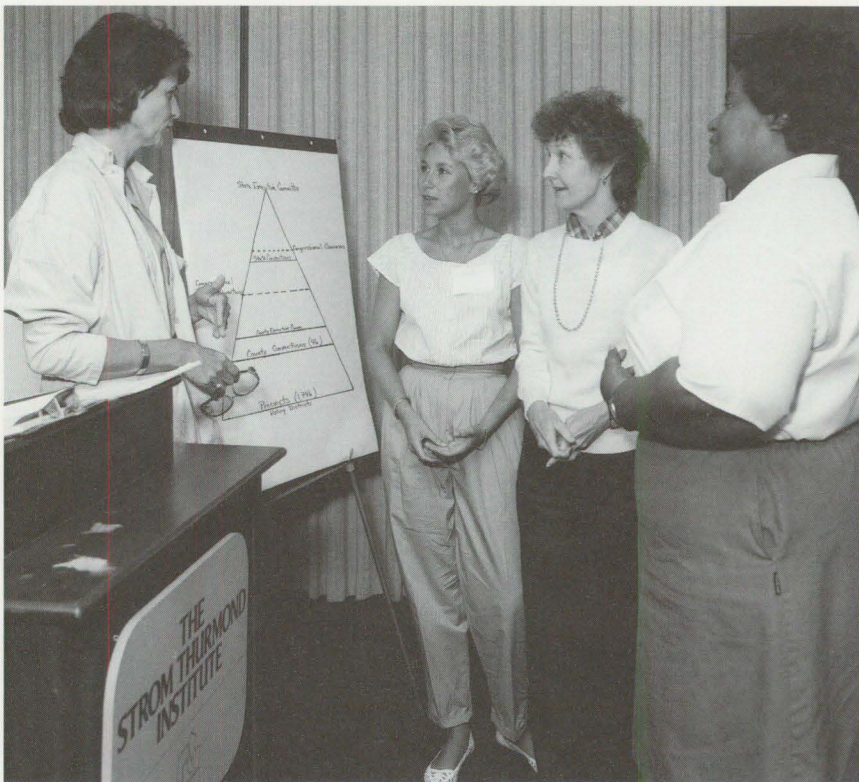
Farmers, business leaders, bankers, attorneys, educators, public officials and private citizens have participated in a variety of seminars ranging from farm and food policy, international trade policy, domestic terrorism, and energy emergency preparedness planning, to volunteerism, equal educational opportunity, leadership, and community development.

Since 1983, more than 150 teachers from public and private secondary schools in South Carolina and other Southeastern states have participated in the Institute's Seminar for Social Science Teachers, an experience-packed, two-week practicum in American politics. Participants learn about grassroots campaigning, the impact of the media on politics, and how lobbyists nudge the levers of decision in the halls of Congress. Twenty teachers are selected each summer for this two-week program, which allows participants an opportunity to earn academic credit through the Graduate School of Clemson University. Following a week of basic study on the Clemson campus, the group moves to Washington, D. C., where they are housed at Georgetown University and attend a second week of lectures and seminars in government agencies, embassies, offices of the Democratic and Republican parties, the White House, and on Capitol Hill. Seminar graduates teach in virtually all of South Carolina's counties and in other states. Some have decided to run for public office and have been elected. Others have volunteered for election campaigns as a direct result of their Institute experiences. All hopefully have passed on to their students the unique insights they have gained from their seminar experiences.

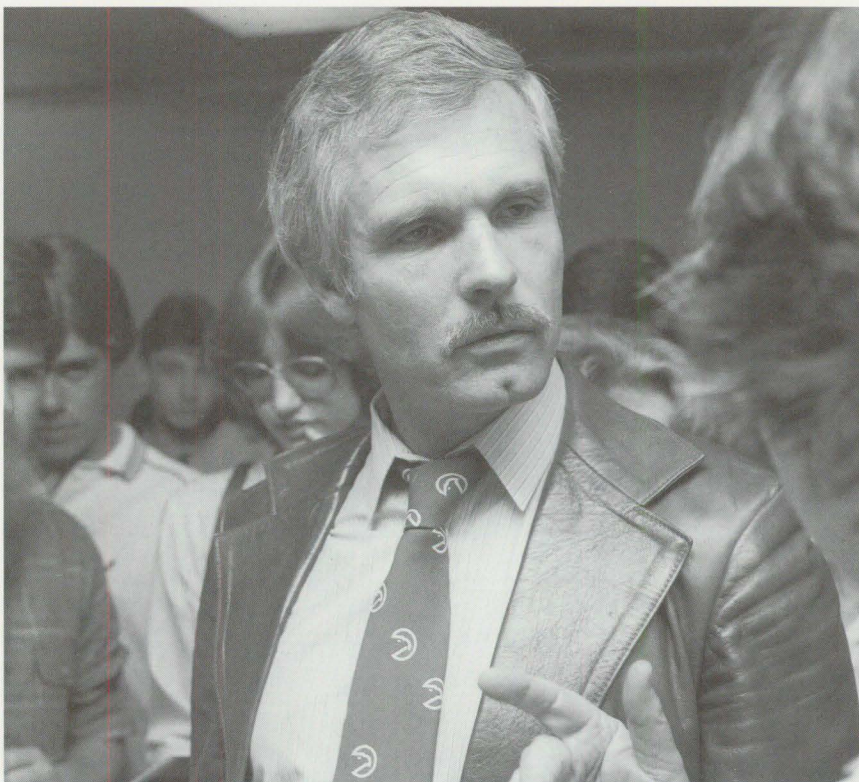
Cooperation with the U. S. Department of Energy in 1988 resulted in a series of seminars around the country on energy emergency planning and preparedness. These forums—held in California, Illinois, New York, and South Carolina—enabled over 400 government and industry leaders to explore the roles of Federal and state governments and private industry in this important area and to establish a continuing dialogue that will enhance cooperation of these parties in energy emergency preparedness planning. Working with DOE, regional and state energy agencies, and the National Association of State Energy Officers, the Institute will continue these seminars on an annual basis.

The Institute co-sponsors each year the South Carolina Governor's Rural Development Leaders' School and Consultation and offers annual seminars for newly-elected county and municipal officials.

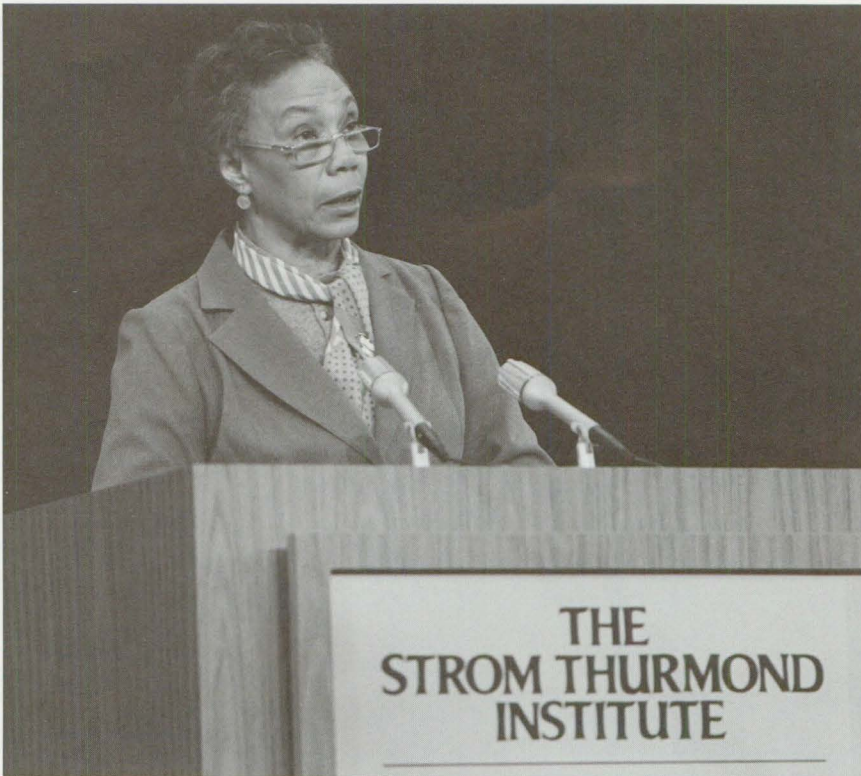
The Institute Seminars in Government and Politics will continue to focus upon problems and issues of interest to a varied constituency. They will continually be broadened to meet the needs of those who seek more information on the topics offered, as well as input to the making of public policy.



From left, S.C. Congresswoman Liz Patterson discusses a lecture point with teachers Karen Tinker, Yvette Sanders and Maria Pyles at an Institute Seminar.



Speaking with students after his lecture is Ted Turner, one of the Founders of The Strom Thurmond Center.



Distinguished Lecturer Eugenia Charles, Prime Minister of the Commonwealth of Dominica.



Thurmond Seminar participants Joe Phipps and Gayle Carroll (seated) take time out for a photograph with U.S. Senators Robert Dole, Strom Thurmond, and Orin Hatch.

DISTINGUISHED LECTURERS PROGRAM

This is one of the more exciting Institute programs. It involves 18 leading scholars and practitioners in government, business, journalism, the arts and sciences. These Distinguished Lecturers visit the Institute and Clemson University to teach, research, reflect, write, and relate their experiences and insights to students and others involved in Institute activities.

This program has two objectives. First, it provides the Lecturers with secluded "down time," sheltered from the rigors of daily responsibilities. Second, it helps infuse the Institute's work and the local academic community with regular doses of new ideas and viewpoints. The result is an intellectual environment where fresh and often unexpected new directions for inquiry surface.

Distinguished Lecturers named since 1982 are:

Lee Atwater, Chairman of the National Republican Party

Ralph E. Becker, former U. S. Ambassador to Honduras

Prime Minister Eugenia Charles of the Commonwealth of
Dominica (West Indies)

David O. Cooke, Deputy Assistant Secretary of Defense

Esther B. Ferguson, Founder of the National Dropout Prevention
Fund and National Dropout Prevention Center

James L. Ferguson, former Chairman and CEO of General Foods

Joan Flanagan, author of numerous books on volunteerism

Dr. Thomas Johnson, American Enterprise Institute

Ike Pappas, former CBS-TV news correspondent

Senator Jennings Randolph (D-WVa)

Russell B. Shetterly, former Executive Director, South Carolina
Association of Counties

Nancy Harvey Steorts, former Chairman, U. S. Consumer
Product Safety Commission

Nancy Thurmond

Senator Strom Thurmond

Maurice B. Tobin, Washington attorney and author

Guenther van Well, former West German Ambassador
to the United States

Lance Wilson, former Executive Assistant to the Secretary of
Housing and Urban Development

J. McDonald Wray, Executive Director,
Municipal Association of South Carolina

In 1988, the Institute appointed its first two Visiting International Scholars for a semester of teaching and research: Professor Aynsley

Kellow of Deakin University in Australia, whose work involves natural resources and environmental policy, and Professor A. V. Raman of the Central Institute of Road Transport in India, who studied the U. S. highway financing system while at the Institute.

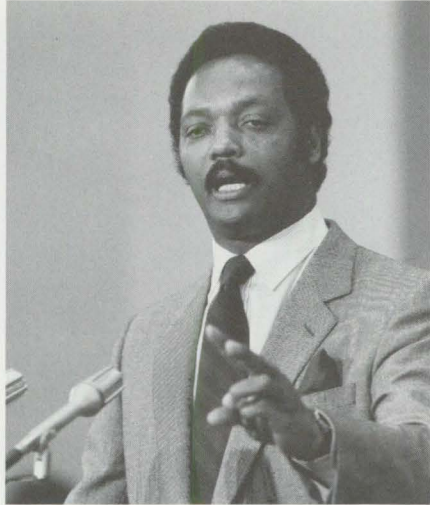
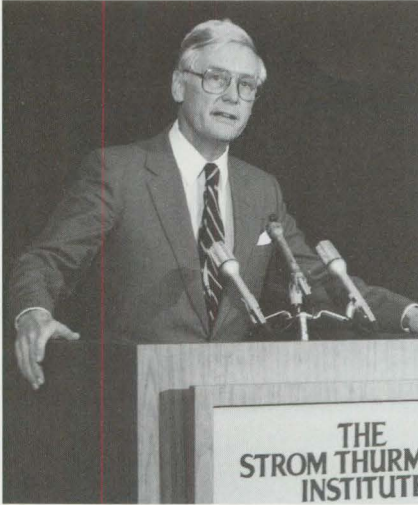
Endowment funds for this program will enable the Institute to bring to the Clemson University campus current and future Distinguished Lecturers and Visiting International Scholars for extended periods each year to share their knowledge with students and faculty and to utilize the Clemson academic facilities to write and conduct their own research.

HIGH SCHOOL ACHIEVEMENT PROGRAM

The Strom and Nancy Thurmond High School Achievement Program is founded upon the conviction that a strong sense of civic purpose and a personal philosophy of service to others should be nurtured during the high school years as our young people begin to form lifelong goals. When implemented, this program will bring high school sophomores and juniors to the Clemson University campus each summer for a special orientation to college life and careers in public service.

A committee of high school and college educators is assisting the Institute by defining a course of study for the program. However, because this program requires substantial funding, it cannot be offered until the summer of 1991.

In the meantime, the Institute offers special activities for high school students, including discussion sessions with visiting Institute lecturers, forums for discussion of issues of particular interest to these students, and access to resources in the Institute. High school libraries across South Carolina also regularly receive copies of Institute publications and program announcements.



Guest lecturers Jan Martenson, U.N. Undersecretary, and the Reverend Jesse Jackson.

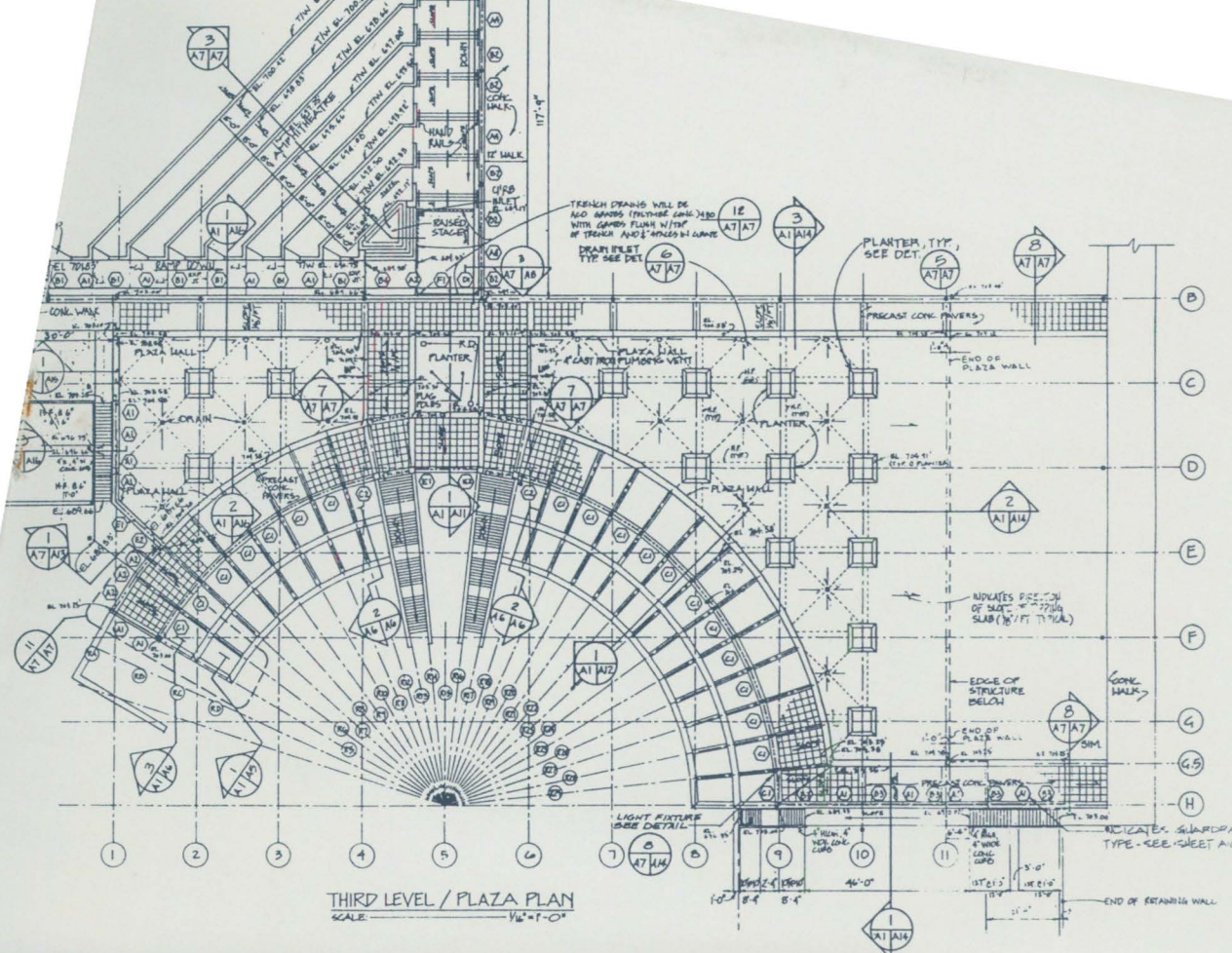


High school students visit with Senator and Mrs. Thurmond at the Capitol.



Senator Thurmond and Director Fleming review construction plans at Institute site.







Vice President George Bush and Senator Thurmond at Institute groundbreaking ceremony.

THE INSTITUTE BUILDING

Ground was broken on November 8, 1985, for the Strom Thurmond Institute building at the center of the Clemson University campus, adjacent to the University library. The 45,000 square-foot facility consists of the administrative offices of the Institute, the entire Special Collections of the University, support offices for the library and archives staff, and a 250-seat auditorium. It also includes a large conference room with a seating capacity of 75, a small conference room, offices for Distinguished Lecturers and Senior Fellows, offices for research staff, graduate and undergraduate research assistants, and a library/reading room. A main feature of the building is the suite containing an office for Senator Thurmond and adjacent space for display of memorabilia and papers from the Thurmond Collection.

As the repository for the Thurmond Collection and the Special Collections of the University, the Institute building provides state-of-the-art environmental features important to the preservation of these valuable materials, an on-line computer system for search of the archives and retrieval of materials, and ample space for students and scholars doing research in the archives. Throughout the building will be exhibits drawn from the Thurmond and other collections.

By consolidating the Special Collections of the University in the Institute building, a central location for these valuable collections now exists. The space freed up in the University library will allow expansion of the library's holdings and support staff in that facility. The Special Collections Section of the University library will occupy approximately one-third of the Institute building.

Construction of the Institute building was completed in early 1989. Formal dedication of the building will be held on April 22, 1989.

RESEARCH PROGRAM

Institute research involves many areas of domestic and foreign policy. Scholars under the Institute's aegis conduct both basic and applied research. To date, there have been five major areas of emphasis:

- State and Local Government
- Volunteerism and Civic Participation
- Natural Resources and Economic Development Policy
- Government Regulatory Policy
- Defense Studies

This list is by no means exclusive with respect to the Institute's research activities. It is representative, however, of the areas in which Institute scholars have demonstrated substantial expertise and research contributions.

For each research area, there is a multi-disciplinary working group led by a Senior Fellow of the Institute which is responsible for generating analysis of issues and policy solutions. The Institute's Senior Fellows are internationally recognized scholars in their fields. They include three Clemson University Alumni Professors and the holder of an endowed University chair.

Charles W. Dunn is Professor and Chairman of the Department of Political Science and has published several books, including *The Future of the American Presidency* (1975), *American Democracy Debated* (1978, 1982), *American Political Theology* (1984), *Constitutional Democracy in America* (1987), *Religion in American Politics* (1988) and *Conservatism Reappraised* (1989). He has several years of practical government experience at the national, state and local levels and serves on the U. S. Board of Foreign Scholarships, which governs the Fulbright Program.

James C. Hite is Alumni Professor of Agricultural Economics and Rural Sociology. He has been a Post-Doctoral Fellow in regional science at Harvard University and a Gordon Fellow at Deakin University in Australia. He teaches courses in natural resource economics and public finance and conducts research in state and local government finance and regional resource development. He is the author of four books and numerous articles and serves as editor of *The Review of Regional Studies*.

Holley H. Ulbrich is Alumni Professor of Economics at Clemson University. She is the author of four undergraduate economics textbooks, including *Introduction to Economic Principles* (1988), *International Trade and Finance* (1983), and *Managing Personal Finance* (1979). She also has authored numerous journal articles. Her primary interest is state and local public finance.

Richard K. White is the Charles Carter Newman Professor of Natural Resources Engineering at Clemson University. He has published widely on environmental issues dealing with waste treatment and residue utilization. His present emphasis is on water resource management, lowering chemical inputs to agriculture to protect the environment, and land utilization of municipal and industrial sludge.



Secretary of Energy John Herrington (left) and Deputy Assistant Secretary Edward Badolato review Institute's report on energy emergency preparedness in the United States.



During a visit to the Institute, OMB Director James Miller (right) chats with Tony Campbell (left), President of the Founders of The Strom Thurmond Center, and Institute Senior Fellow Bruce Yandle, former Executive Director of the Federal Trade Commission.

Clinton H. Whitehurst, Jr., is Head Emeritus of the Department of Management at Clemson University and Professor Emeritus of Management and Economics. He has published extensively in the fields of defense economics and defense logistics. He is an Adjunct Scholar of the American Enterprise Institute in Washington, D. C., and has been a Fulbright Lecturer.

Bruce Yandle is Alumni Professor of Economics, an Adjunct Scholar of the American Enterprise Institute, and served as Executive Director of the Federal Trade Commission, 1982-84. His research and teaching focus is on government regulation, and his most recent books are *Public Choice: An Inside View of the FTC* (1987) and *Politicians, Bureaucracy and the Public Interest* (forthcoming).

Since 1984, the Institute has coordinated research funded by \$1.4 million in grants and contracts. Approximately \$1 million of these funds supported a four-year effort to develop a statewide water use plan for the State of South Carolina, which, like other states, continues to grapple with rapid population and industrial growth, rising costs of infrastructure, and increasingly heavy demands on water resources. The Institute's research in this area is being used as a model by other states because of its comprehensive nature and thorough analysis. This important work, undertaken on behalf of the South Carolina Water Resources Commission, has involved 26 researchers in eight colleges and divisions of Clemson University and the University of South Carolina.

The Institute has performed needs assessments and land use and growth policy research in several South Carolina communities. Institute researchers continue to work closely with state and local government agencies on government reorganization, management, and infrastructure planning and finance.

The Local Government Finance Act, pending before the General Assembly of South Carolina, resulted from the work of Institute scholars on alternatives to the local property tax, as did the local government accommodations tax.

Institute researchers worked with community leaders on options for local government of Hilton Head Island and in devising the unique plan incorporating that community as a municipality in 1983.

The Institute works closely on several projects with the South Carolina State Development Board, including development of a statewide geographical information system.

More than 30 graduate and undergraduate students, representing a dozen academic disciplines at Clemson University and other institutions, have been involved as research assistants in Institute projects. With the support of Institute research funds and access to research data for theses, 15 of these students have completed advanced degrees in five academic disciplines.

PUBLICATIONS AND NETWORKS

The audience of the Institute is broadened considerably by the Institute's publications program. The Institute also continues to expand its network of cooperating institutions and organizations by exchanging scholars with them, sharing with them data and publications, and enlisting them as co-sponsors of Institute programs and research projects.

PUBLICATIONS

The major purpose of the Institute is to inform the public on current issues. This is accomplished through Institute lecture programs, seminars and conferences, and research projects.

The Institute operates an extensive publications program to disseminate the results of these activities. The Institute has published more than 100 research reports, monographs, lectures, and conference proceedings and has distributed approximately 60,000 copies of these publications. The Institute's mailing list exceeds 10,000 and includes colleges and universities, high school libraries, research institutes, government agencies, private organizations, business corporations, and interested individuals in the United States and 52 foreign countries.

Since 1985, the Institute has published (for the Southern Regional Science Association) *The Review of Regional Studies*, considered one of the world's leading journals of regional science.

NETWORKS

The Institute has developed cooperative working relationships with numerous universities and public policy institutes, including the University of South Carolina, College of Charleston, Furman University, Georgetown University, the American Enterprise Institute, the White Burkett Miller Center at the University of Virginia, the University of Exeter in England, the University of Edinburgh in Scotland, Deakin University in Australia, the Central Institute of Road Transport in India, and the National University of Taiwan.

Since 1984, the Institute has joined private charitable organizations and public agencies to sponsor an annual Conference on Volunteerism that attracts 200 persons each year from throughout South Carolina and the nation. These conferences focus upon skills training and upon issues of importance to volunteer agencies. The sessions are intended to enhance that volunteer spirit in America on which our nation was built and which remains one of our greatest national resources.

The Institute enjoys a continuing working relationship with the Palmetto Project, a non-profit, non-partisan organization founded in South Carolina to promote community self-help projects and to increase public participation in the political process. In 1988, the Institute and the Palmetto Project jointly published *Ideas for a Better South Carolina: State and Local Government Programs that Work*.

As a co-sponsor of the annual South Carolina Governor's Rural Development Leaders' School and Consultation and annual workshops for newly-elected county and municipal officials, the Institute cooperates with the Bureau of Governmental Research and Service and the Social and Behavioral Sciences Laboratory of the University of South Carolina, the Center for Public Policy of the College of Charleston, the Municipal Association of South Carolina, the South Carolina Association of Counties, and the South Carolina Advisory Committee on Intergovernmental Relations. The Institute works closely with other state agencies in a variety of research activities and public programs, including the offices of the Governor and Lieutenant Governor, South Carolina Coastal Council, South Carolina Sea Grants Consortium, Commission on the Future of South Carolina, the regional Councils of Government in South Carolina, and committees of the South Carolina General Assembly.

At the Federal level, Institute contacts are continually broadening, and include active program involvement with the U. S. Department of Energy, working relationships with the U. S. Geological Survey and Corps of Engineers, committees of Congress, and a variety of public and private commissions dealing with a range of policy issues.

Through cooperative working relationships with agencies at the national, state, and local levels of government, with other colleges and universities, and with private organizations, the Institute has come to occupy a position of influence in the debate of important policy issues facing America.

HIGHLIGHTS: SIX YEARS IN REVIEW

The first six years of the Institute have been rich ones in terms of achievement of its mission and the overall impact the Institute has had on the academic environment of which it is a part. Memorable events in the first six years include:

- The Institute's offices were opened on July 1, 1982, with a staff of two, the director and an administrative assistant.
- The Institute's first public program was a roundtable discussion on August 26, 1982, of "The Balanced Budget Amendment." Participants were Senator Thurmond, Senator Patrick Leahy (D-Vt), Clemson University Alumni Professor James Hite (later to become an Institute Senior Fellow) and Clemson Professor of Economics Richard McKenzie, author of several influential books, including *Bound to be Free*.
- More than 1,200 persons attended a discussion of "The Nuclear Arms Freeze" in February 1983. Panelists were Dr. Helen Caldicott, representing Physicians for Social Responsibility; renowned nuclear physicist Dr. Edward Teller of the Hoover Institution at Stanford University; retired Navy Rear Admiral Gene LaRocque, Director of the Center for Defense Information in Washington, D. C.; and film actor, writer, and director Charlton Heston. The debate was featured on CNN. To date, almost 10,000 copies of the proceedings of this program have been distributed in the United States and abroad.
- In 1984, the Institute concluded an agreement with the South Carolina Water Resources Commission for a four-year study to assist the Commission in devising a statewide water policy for South Carolina. This effort involved researchers at Clemson University and the University of South Carolina in one of the most ambitious undertakings of its kind, ultimately involving 26 researchers at both institutions and 30 undergraduate and graduate students. The final report of the Institute was filed with the Commission in late 1988 and is regarded as unique in the field of water resources policy.
- Groundbreaking for the Institute Building was held November 8, 1985, with Vice President George Bush as the main speaker.
- In the Fall of 1985, the Institute began publishing *The Review of Regional Studies* for the Southern Regional Science Association.
- State and local government responses to domestic terrorism was the subject of a June 1986 conference, which drew participants from across the United States. Featured on the program were U. S. Senator Jeremiah Denton (Chairman of the Subcommittee on Security and Terrorism), Edgar Best (Vice President and Director of Security for the 1984 Olympic Games), Admiral James Holloway (Executive Director of the Vice President's Task Force on Combatting Terrorism), news correspondent Ike Pappas, Kevin Hallinan (co-commander of the Joint New York Police Department and FBI Terrorist Task Force), and two leading experts on the subject from the military services, LTC William Farrell and LTC James Fraser.
- The National Dropout Prevention Center was located at Clemson University in October 1986 by Institute Distinguished Lecturer Esther Ferguson, founder and co-chairman of the National Dropout Preven-



Vice President George Bush and Senator Thurmond talk with Clemson Trustee Buck Mickel, fund raising chairman for the Thurmond Institute.



Panel on "Super Tuesday" made news around the nation for its analysis of the 1988 Presidential Primaries.

tion Fund. The Center and Fund have since generated over \$1 million in funding from public and private sources to address the school dropout problem. The Institute attracted the Center to Clemson University and maintains a close working relationship with the Center staff.

■ *The New York Times* called it “a radical program for reform” of the United States Senate. The reference was to a Capitol Hill roundtable discussion of “The Senate Machine and How It Works,” sponsored by the Institute in November 1986. The program was broadcast nationwide by C-SPAN and excerpted on CNN and in the national print media. The panelists included five past and present U. S. Senators: Mark Andrews (R-ND), Thomas Eagleton (D-Mo), Mack Mattingly (R-Ga), Hugh Scott (R-Pa), and Strom Thurmond (R-SC). The moderator was Washington attorney and Institute Distinguished Lecturer Maurice Tobin, author of *Hidden Power: The Seniority System and Other Customs of Congress*.

■ “Super Tuesday” became a new phrase in the nation’s political lexicon in 1988. The Institute made national headlines on the eve of the event with a roundtable discussion February 19 of “The Meaning of Super Tuesday.” Newspapers across the country carried the analysis, and, again, C-SPAN broadcast the session nationwide. The panelists were former Virginia Governor and now Senator Charles Robb, former Governor of Tennessee Lamar Alexander, syndicated columnist Mark Shields, 1988 Democratic Convention Manager and National Democratic Committeeman Don Fowler, Dr. Eddie Williams of the Center for Policy Studies in Washington, D. C., Congressman Newt Gingrich (R-Ga), and moderator Maurice Tobin.

■ From April-June 1988, the Institute and the U. S. Department of Energy’s Office of Energy Emergencies broke new ground by bringing together state, regional, and Federal officials and energy industry leaders for a series of seminars on energy emergency planning. The sessions were held in Charleston, South Carolina; Sacramento, California; New York City; and at the Argonne National Laboratory near Chicago, Illinois. This program will be a continuing series nationally in aid of the efforts of policy makers to deal with the complex issue of energy emergency preparedness in the United States. Proceedings of these seminars were published by the Institute in September 1988.

■ A \$1.5 million estate, known as Springfield Plantation, on the Caribbean island of Dominica, was offered to Clemson University on September 16, 1988, as a research and program site. The John D. Archbold Center for Tropical Studies, named for the donor, soon will be established there. The Institute brought this opportunity to Clemson University and will participate in the consortium organized to undertake research and programs based at the Archbold Center. Prime Minister Eugenia Charles, Distinguished Lecturer of the Institute, has played a major role in making this unique research and educational center possible.

■ In early 1989, construction of the Strom Thurmond Institute Building was completed.

THE FUTURE

The Institute has grown from a staff of two in 1982 to a staff of seven in 1988 and from an annual budget of \$79,050 in 1982 to a budget of \$280,781 in 1988. Research contracts and grants have increased from \$250,000 in fiscal year 1985 to a projected \$900,000 in fiscal year 1989. Program funding, meanwhile, has increased an average of only four percent per year since 1985. To secure the future of the Institute, substantial private funding is needed.

More than \$6.5 million in private funds has been raised since 1981 to establish the Strom Thurmond Institute and launch its programs. An additional \$3.7 million is needed to endow the programs of the Institute.

Lecture Series	\$1,000,000
Government Research Program	1,000,000
Seminars in Government and Politics	600,000
High School Achievement Program	600,000
Distinguished Lecturers Program	500,000
TOTAL INVESTMENT NEEDED	\$3,700,000

True to its non-partisan charter, the Institute will continue to identify local, national, and international concerns and develop timely, responsible policy recommendations in areas where we can draw upon unique resources and combinations of expertise. We will continue the important task of enhancing public awareness of issues that impact significantly on American life. And we will continue to encourage, at all levels, more informed and active participation of citizens in the American political process.

With this initial endowment funding for programs, the Strom Thurmond Institute will take another step forward in fulfilling the promise it has demonstrated in its first six years.

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